28 July 2009

### **ABB Grain Ltd** Australian Grains Industry Conference Michael Iwaniw, Managing Director



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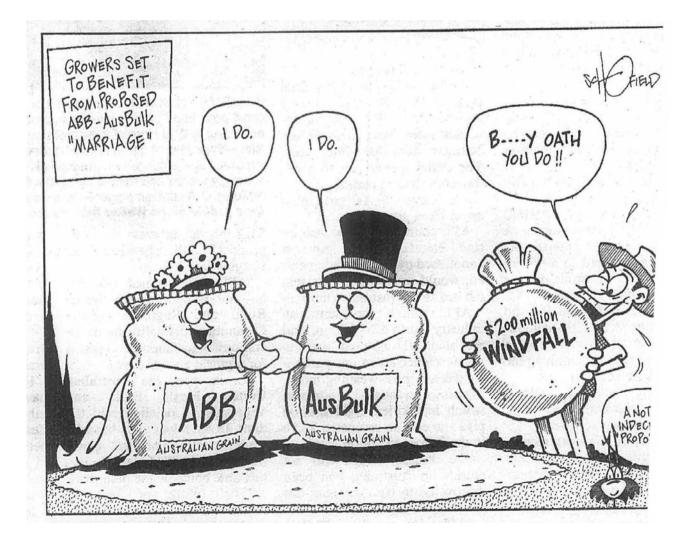


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#### ABB Grain Ltd ABN 59 084 962 130

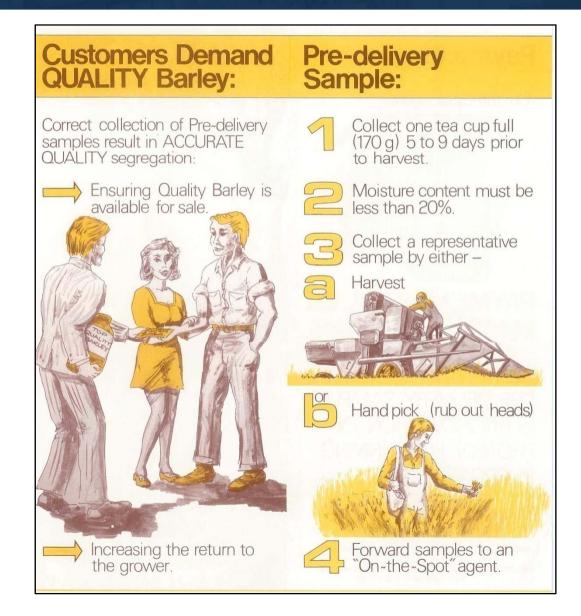
# Consolidation of SA's major grain companies





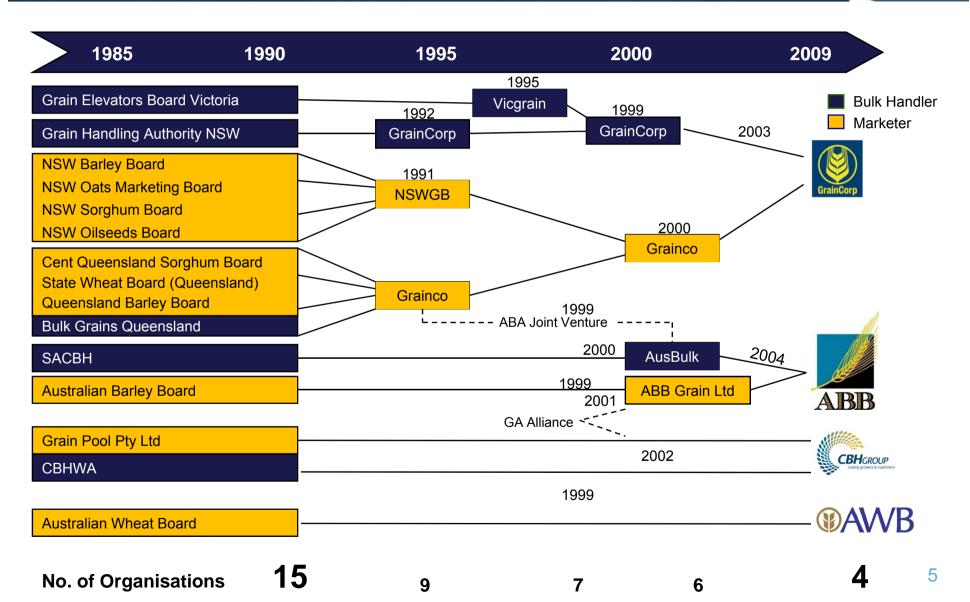
### Australian Barley Board - the way we were





### Rationalisation of Australian Export Grain Sector

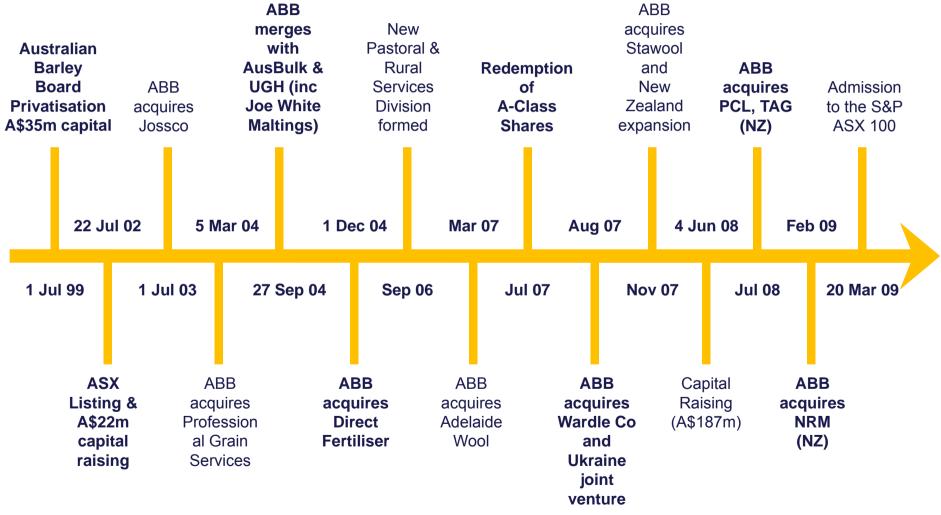




### **ABB growth timeline**



#### ABB commenced operating as the Australian Barley Board in 1939



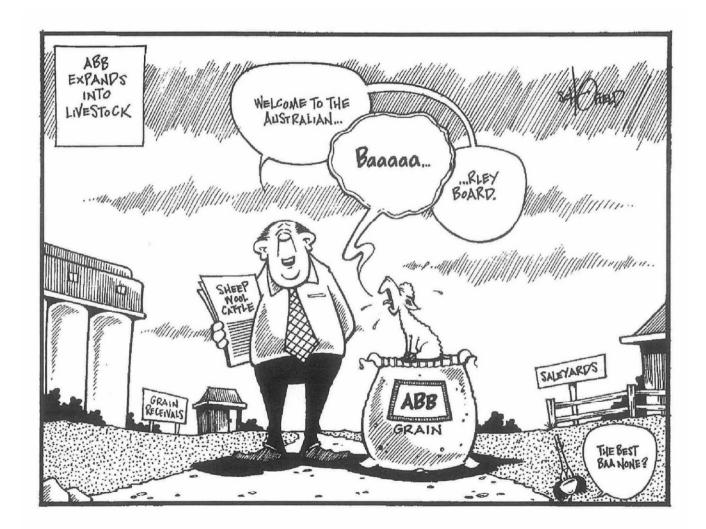
### **ABB's integrated business model**



Grower     • Storage & • Land and sea     • Domestic & • Malt	Production
payment & servicesHandling SA/ Vic/NSW (ABA 50% interest)transport of bulk grainsinternational marketingproduction (Joe White Maltings)• Accumulation• Containers Prograin• Livestock & wool• Processing processing• R&D • Agchem• Minerals• Minerals• NZ feed processing	payment & services • Accumulation • Fertiliser • R&D • Agchem

### **Diversification by ABB**





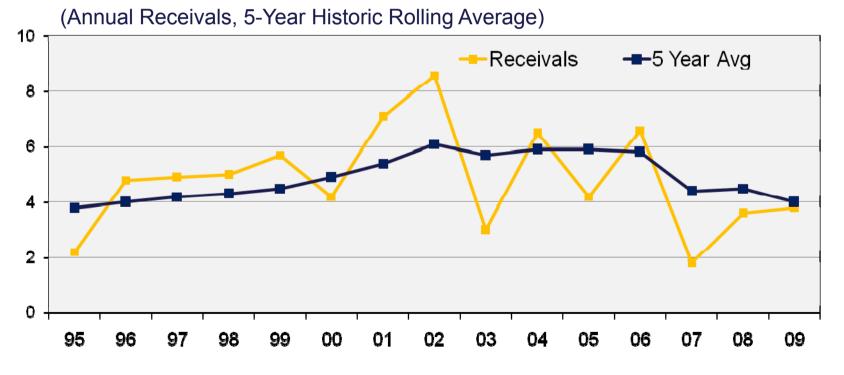
### **Challenging Environment - climate and GFC**



- Global financial crisis uncertain debt & capital markets
- Continued working capital rationing and debt reduction - ABB debt now at A\$450m
- Rationalisation of operations 30 sites closed

### Challenging environment – ABB South Australian Receivals

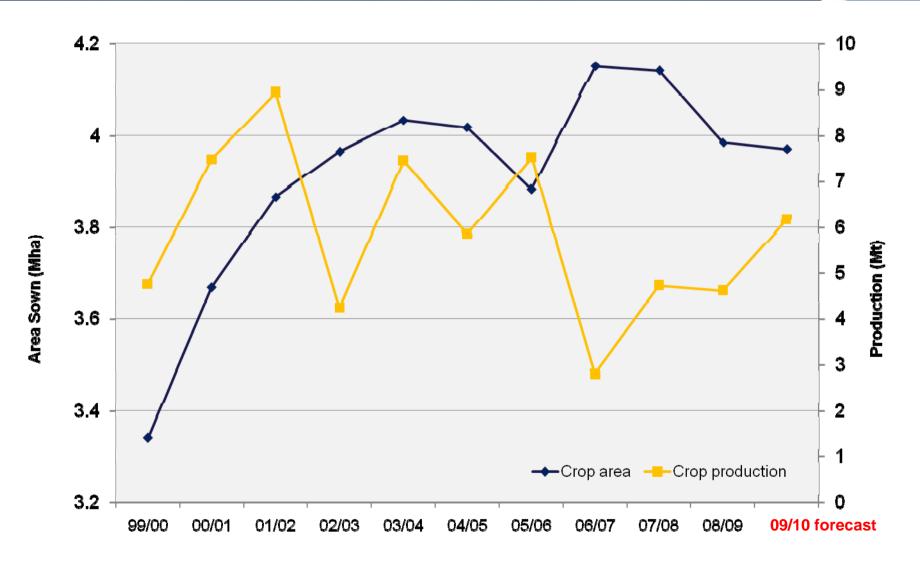
- Continued difficult **climatic conditions** below average receivals
- Slow down in global demand



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# Challenging Environment - SA crop performance





### **Challenging Environment - Foreign Exchange**



- Foreign exchange exposure despite commercial hedging strategy (Ukraine)
- General volatility in FX markets

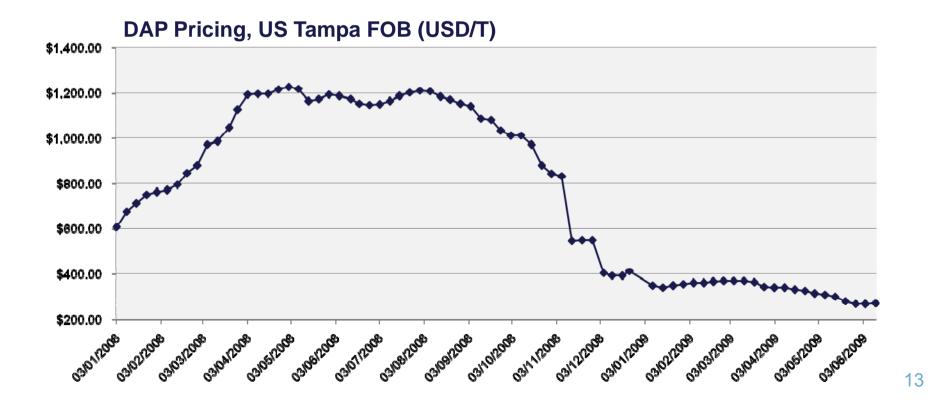


Ukrainian Hryvnia (UAH) vs US dollar (USD) over last 12 months

### **Challenging Environment - fertiliser**



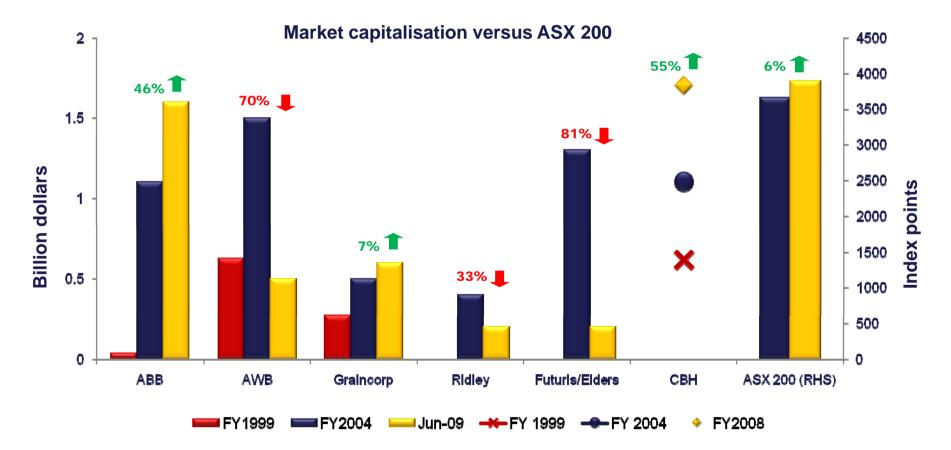
- Collapse in global fertiliser prices 70% fall in AUD prices
- Fertiliser stock write downs
- New stocks trading profitably



### **Performance of agricultural sector**



## **General decline** in the **value** of key Australian agricultural companies when compared to the ASX 200



<sup>&</sup>lt;sup>1</sup>CBH - Total Assets shown - cooperative structure <sup>2</sup>AWB 1999 figure represent net assets

<sup>3</sup>ABB 1999 figure represents paid up capital at privatisation <sup>4</sup>Percentages represent change from FY 2004 to FY2009

### Growth projects on track



- Minto (south-west Sydney) malt plant (110,000t capacity) development approval received – expected completion first half 2011
- Outer Harbor deep sea port terminal to be commissioned for 2009/10 harvest





### **New Zealand expansion**



- Acquisition of NRM
- Tegel long term supply agreement
- Completed New Plymouth storage facilities (30,000t capacity)
- Completed Mount Maunganui storage facilities (50,000t capacity)
- New Zealand South Auckland feed mill construction underway – expected completion 2H 2010
- ABB now key supplier of grain and meal imports
- Integrated business model across NZ



### **International expansion - Ukraine**



- New World Grain (NWG) is ABB's joint venture with French agro-industrial group, Soufflet
- NWG buys wheat, barley, corn and rapeseed from small-medium-sized local traders and growers, targeting highly productive regions
- First exports in August 08
- NWG's activities complement Australian grain exports – ABB Grain Marketing able to supply grain throughout the year



### Single Desk



### **Challenging Environment - deregulation**



- Multiple buyers and potential exporters
- Significant increase in growers warehousing grain
- Growers carrying price risk
- Decrease in popularity of pool and move to cash options
- Increased price volatility
- Marked decrease in AWB's market share

### **Challenging Environment - deregulation**

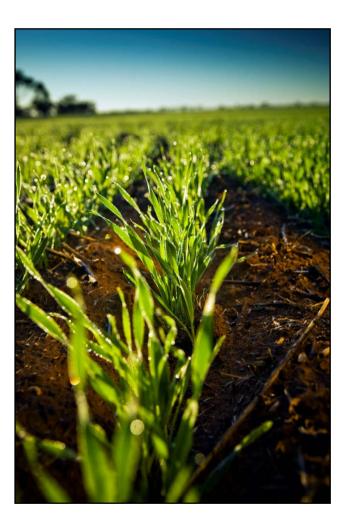


- Logistic infrastructure unable to cope with peak demand
  - Western Australian inability to move grain to port in a timely manner. Some customers looking at alternate supply chain
  - Eastern States marketers load their own grain at port, poor rail access. Problems increased by traders organising own logistics
  - South Australia export select (smaller harvests) port selection reduced issues

### Single Desk



- Void created by loss of single desk
- No single entity representing industry
- Role of farmer organisations greatly diminished



### **ABB / Viterra next steps**



#### Indicative timetable

Key milestone	Indicative dates
Scheme booklet lodgement with ASIC	July 2009
Dispatch scheme booklet	Early August 2009
ABB shareholder meeting	Early September 2009
Court hearing to approve scheme	Early September 2009
Implementation date	September 2009

Note: All dates shown are indicative and subject to change

### Michael's vision for the future



# The Australian grains industry – the way ahead



## Thank you

## **Questions?**

